

State Guard & Defense Force Council

2025 Evaluation of State Defense Forces

2025 State Defense Force Evaluation Review

Purpose, Scope, and Use of This Evaluation

The State Guard & Defense Force Council (Also Known as StateDefenseForce.com) is conducting this nationwide evaluation to document the current condition, readiness, capabilities, resources, organizational development, and operational effectiveness of State Defense Forces, State Guards, and Naval Militias throughout the United States and its territories.

The following questions are intended to collect accurate information concerning personnel strength, recruitment and retention, budgets, funding sources, missions performed, authorized mission sets, training programs, certifications, equipment, maritime and aviation capabilities, public-affairs activities, outside organizational support, uniform policies, organizational identity, member recognition, changes in state law or military policy, and any missions or capabilities that have been expanded, restricted, transferred, suspended, or removed.

The evaluation will also examine the governmental, military, legislative, administrative, or organizational authorities responsible for significant policy changes, including actions initiated or approved by a Governor, State Legislature, Adjutant General, State Military Department, Joint Force Headquarters of the State, State Defense Force Commander, National Guard, National Guard Bureau, outside agency, advisory body, or other responsible authority.

Submitted information will be used to assess and grade the current condition and operational readiness of each participating organization and to identify strengths, capability gaps, emerging mission areas, funding needs, personnel challenges, effective programs, and opportunities for future development. The results will also be considered in selecting the recipients of the 2025 Best State Defense Force Award, the 2025 Runner-Up State Defense Force Award, and the 2025 Most Improved State Defense Force Award.

Information collected through this evaluation may be aggregated into nationwide or regional assessments and used to support research, policy recommendations, legislative proposals, appropriations requests, emergency-capability planning, and efforts to improve the recognition, benefits, funding, training, legal protections, and operational integration of State Defense Forces. The findings may also support efforts to preserve and expand existing State Defense Forces and to assist states considering the establishment or reactivation of their own State Defense Force.

The State Guard & Defense Force Council may use this information in communications and collaborative policy work with Federal and State Legislative Branches, Federal Executive-Branch agencies, Governors' offices, State Legislatures, Military Departments, Adjutants General, State Defense Force commands, public-policy organizations, research institutions, engaged in homeland defense, emergency preparedness, military policy, and State Defense Force development.

Please provide information that is complete and accurate as of the date of submission. When exact information is unavailable, respondents may provide a reasonable estimate, provided that the response is clearly identified as an estimate. Supporting documents, regulations, policy memoranda, orders, legislative references, or explanatory materials may be attached when appropriate.

Participation in this evaluation is voluntary. By submitting the completed evaluation, the responding organization authorizes the State Guard & Defense Force Council to analyze the information for the purposes described in this document, subject to any release limitations identified by the responding organization.

Do not submit classified information, controlled unclassified information, law-enforcement-sensitive information, personally identifiable information, security vulnerabilities, communications frequencies, access-control procedures, detailed deployment plans, or any other information restricted from release outside your State Military Department or governmental organization. General personnel totals, equipment categories, mission capabilities, training statistics, and publicly releasable policy information are sufficient for this evaluation.

Purpose, Scope, Evaluation, and Use of Information

That heading better reflects that the document is simultaneously:

- A nationwide capability survey
- A condition and readiness assessment
- An award evaluation
- A legislative research instrument
- A force-development and advocacy resource

Please select one primary option:

- ☐ Information submitted in this evaluation may be attributed directly to our organization in reports, articles, legislative materials, policy papers, presentations, and public announcements.
- ☐ Aggregated use only
Information may be included in national, regional, or comparative totals but may not be publicly attributed directly to our organization.
- ☐ Prior review required
The State Guard & Defense Force Council must contact our organization before publicly releasing information that identifies our organization.
- ☐ Mixed authorization
Information may be used as indicated above, except for specific responses marked "Restricted" within this questionnaire.

Selection of an attribution preference will not prevent the State Guard & Defense Force Council from using publicly available information, official public records, published regulations, public social-media posts, or information independently obtained from other lawful sources.

Authorized representative:

Name and Rank: _____

Title or Position: _____

Organization: _____

Email: _____

Phone: _____

Signature: _____

Date: _____

Final Submission Deadline: September 30, 2026.

Organizations requiring additional time because of command review, legal review, records collection, operational activation, or other official circumstances may request a limited extension before the final deadline by contacting staff@statedefenseforce.com.

(Missions Can include High Profile Training Events ie. Georgia Army National Guard Best Warrior Challenge, or any Joint Task Force Training Events with National Guard, Federal or State Agencies)

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(If You Still Have More Missions To List - Please print another Page 2)

(To Add More Please Utilize an Additional Piece of Paper)

Your State Defense Forces Current Public Affairs Officer: _____

Your Official State Defense Force Recruiting Website: _____

Public Affairs Officer Rank & Name:

Public Affairs Officer Email:

Public Affairs Officer Phone Number:

May the State Guard & Defense Force Council publish your official recruiting website address on the upcoming GoStateGuard.com website?

GoStateGuard.com will help individuals interested in serving their state and country learn about State Defense Forces and State Guards, locate official recruiting resources, and find general information about service, including State Active Duty compensation, workers' compensation and injury coverage, training requirements, benefits, eligibility, and available missions.

- ☐ Yes, you may publish our official recruiting website address
- ☐ Yes, but please contact us before publication
- ☐ No

Official Recruiting Website Address:

Recruiting Point of Contact, if applicable:

Budget

Fiscal Budget 2024: _____

Fiscal Budget 2025: _____

Does your State Defense Force Receive Funding Separately From The National Guard or Directly From The National Guard

☐ Separate Funds Are Designated For State Guard

☐ Funds Provided From National Guard

*Please use a check mark or X to mark the question.

2025 End of The Year Troop Count:

Enlisted: _____ (ex. 500)

Officer: _____ (ex. 500)

Civilian: _____ (ex.

2026 Current Troop Count:

Enlisted: _____ (ex. 500)

Officer: _____ (ex. 500)

Questions

Information collected through this evaluation may be used to identify areas in which federal or state legislative action may improve State Defense Force readiness and sustainability. Potential policy areas may include appropriations, State Active Duty compensation, workers' compensation, injury and disability coverage, employment protections, educational benefits, training access, equipment funding, legal authorities, uniform policy, interagency integration, recruitment and retention, and the establishment or reactivation of State Defense Forces.

1. Does your state maintain a maritime, naval, or waterborne operational component?

- ☐ Yes
- ☐ No
- ☐ Under Development

2. What is the official name of the component or unit?

3. How is the component organizationally structured?

- ☐ A component of The State Defense Force / State Guard
- ☐ A separate branch of The State Military

Other

4. Does the component report through the same chain of command as the State Defense Force?

- ☐ Yes
- ☐ No
- ☐ Partially or only during Activation

If no, identify the department, agency, or command to which it reports:

5. Current personnel strength of the maritime or naval component:

Enlisted Personnel:

Officers:

Warrant Officers:

Civilian or Auxiliary Personnel:

Total Personnel:

6. Watercraft inventory

Please list all watercraft available for official missions, including large vessels, patrol boats, search-and-rescue craft, utility boats, fishing-style motorboats, rigid-hull inflatable boats, inflatable rescue boats, personal watercraft, and other specialized waterborne equipment. Include watercraft owned by the state, assigned by another agency, leased, loaned, or formally authorized for unit use.

Type of Watercraft	Number Available	Owned, Leased, Loaned, or Personally Owned	Primary Mission
Patrol or security vessel			
Search-and-rescue boat			
Utility or transport boat			
Fishing-style or recreational motorboat adapted for missions			
Rigid-hull inflatable boat			
Inflatable rescue boat			
Personal watercraft or rescue watercraft			
Sail or training vessel			
Other			

7. Which missions is the component trained or authorized to perform?

- ☐ Maritime Search and Rescue
- ☐ Flood Rescue
- ☐ Waterborne Transportation
- ☐ Port or Harbor Security Support
- ☐ Emergency Supply Delivery
- ☐ Evacuation Operations
- ☐ Dive Operations (ie. Assisting Law Enforcement with submerged items)
- ☐ Patrolling Waterways
- ☐ Maritime Communications
- ☐ Environmental or Damage Assessment
- ☐ Support to the National Guard
- ☐ Support to Law Enforcement or Emergency Management

Other: _____

8. Does the component maintain personnel with recognized maritime qualifications or certifications?

- ☐ Yes
- ☐ No

If yes, list the qualifications, certifying agency and number of qualified personnel:

9. During 2025, how many maritime missions, activations, or major training exercises were completed?

Missions or Activations: _____

Training Exercises: _____

Aviation, Aerial, and Unmanned Aircraft Capabilities

1. Does your State Defense Force maintain an aviation, aerial, or unmanned aircraft capability?

- ☐ Yes
- ☐ No
- ☐ Under Development

2. What is the official name of the component or unit?

3. How is the aerial component organizationally structured?

- ☐ A component of the State Defense Force or State Guard
- ☐ A separate aviation unit within the State Military Department

Other: _____

4. Does the component report through the same chain of command as the State Defense Force?

- ☐ Yes
- ☐ No

5. Current personnel assigned to the aviation or aerial component:

Pilots: _____

Unmanned Aircraft Pilots or Operators: _____

Aircrew Members: _____

Maintenance Personnel: _____

Mission Specialists or Observers: _____

Total Assigned Personnel: _____

6. Aircraft and unmanned systems inventory

Please include aircraft and unmanned systems owned by the state, assigned by another agency, leased, loaned, donated, or formally authorized for official unit missions. Do not include privately owned aircraft or drones unless they are officially approved and available for State Defense Force operations.

Aircraft or System Type	Number Available	Number Mission-Ready	Ownership or Assignment Status	Primary Mission
Fixed-wing aircraft				
Helicopter or rotary-wing aircraft				
Small unmanned aircraft system				
Medium or large unmanned aircraft system				
Tethered drone or observation system				
Other aerial platform				

Aerial Mission Capabilities

1. Which missions is the component trained or authorized to perform?

- ☐ Aerial Search and Rescue
- ☐ Missing-Person Search

- ☐ Disaster Assessment
- ☐ Aerial Photography or Mapping
- ☐ Flood, Fire, or Storm Damage Assessment
- ☐ Communications Relay
- ☐ Transportation of Personnel or Supplies
- ☐ Medical Transportation Support
- ☐ Infrastructure Inspection
- ☐ Security or Situational Awareness
- ☐ Support to Emergency Management
- ☐ Support to the National Guard
- ☐ Support to Law Enforcement, Fire Department and other Federal, State and Local Agencies

Other _____

2. Are the aircraft or unmanned systems authorized to operate during official state missions?

- ☐ Yes
- ☐ No
- ☐ Only through a supporting Local, State or Federal Agency
- ☐ Authorization Pending

3. How many personnel hold current aviation licenses, qualifications, or unmanned aircraft certifications?

Licensed Pilots: _____

FAA-Certified Remote Pilots: _____

Qualified Aircrew Members: _____

Other Certifications: _____

4. During 2025, how many aerial missions, activations, or major training exercises were completed?

Missions or Activations: _____

Training Exercises: _____

SGAUS and External Association Support

1. Does your State Defense Force currently maintain an official or informal relationship with the State Guard Association of the United States (SGAUS)?

- ☐ Official organizational relationship
- ☐ Informal relationship
- ☐ Individual members participate independently
- ☐ No current relationship
- ☐ Unknown

2. During calendar year 2025, did SGAUS provide financial, material, no cost training, administrative, legislative, or other support to your State Defense Force?

- ☐ Yes
- ☐ No

If yes, please identify each form of support provided:

- ☐ Direct financial assistance
- ☐ Equipment or material donations
- ☐ No Cost Training courses
- ☐ Professional-development programs
- ☐ Conference or event support
- ☐ Recruiting or public-affairs assistance
- ☐ Legislative research or advocacy
- ☐ Assistance communicating with state lawmakers
- ☐ Assistance communicating with the Adjutant General or State Military Department
- ☐ Assistance developing new missions or capabilities
- ☐ Other: _____

3. Please describe the support provided and its effect on your State Defense Force:

4. Did SGAUS provide or help secure funding for your State Defense Force during 2025?

- ☐ Yes, direct funding
- ☐ Yes, indirect funding (ie. Via Your States Own Association - ie. New York Guard Association)
- ☐ Yes, fundraising assistance
- ☐ Yes, equipment or services provided in place of funding
- ☐ No

5. Estimated value of funding, equipment, services, or assistance provided:

\$ _____

6. During 2025, did SGAUS assist with legislation, appropriations, regulations, or state policy matters affecting your State Defense Force?

- ☐ Yes
- ☐ No

If yes, what type of assistance was provided?

- ☐ Drafting or reviewing proposed legislation
- ☐ Research or policy analysis
- ☐ Testimony before a legislative committee
- ☐ Letters or communications to state lawmakers
- ☐ Meetings with legislators or legislative staff
- ☐ Advocacy for increased appropriations
- ☐ Advocacy for State Active Duty compensation
- ☐ Advocacy for training or educational benefits
- ☐ Advocacy for employment protections
- ☐ Advocacy for workers' compensation or injury coverage
- ☐ Advocacy for expansion of missions or legal authorities
- ☐ Opposition to legislation or policy that could weaken the State Defense Force

Other: _____

Please identify the legislation, policy proposal, or issue involved:

Bill Number, if applicable: _____

Description and outcome _____

7. How would you characterize the overall level of support SGAUS provided to your State Defense Force during 2025?

- ☐ Extensive support
- ☐ Regular support
- ☐ Occasional support
- ☐ Limited support
- ☐ No support
- ☐ Support was requested but not provided
- ☐ No interaction with SGAUS

8. Does your State Defense Force permit or encourage personnel to complete courses offered or recognized by SGAUS?

- ☐ Required for certain positions or duties
- ☐ Officially encouraged
- ☐ Permitted but not formally recognized
- ☐ Personnel may participate independently
- ☐ Not permitted or not recognized

9. Which SGAUS courses or professional-development programs may your personnel complete?

Course or Program	Permitted	Officially Recognized by the State Defense Force	Entered in Personnel Record	Required for Any Position	Authorized to Wear On Uniform
MEMS Academy					
Professional Military Education Academy					
SGAUS Cyber					
Behavioral Health Chaplaincy Specialist Academy					
Search & Rescue Academy					
Medical Academy					
Engineer Specialty Qualification Badge (ESQiD)					
HazMat Academy					

Course or Program	Permitted	Officially Recognized by the State Defense Force	Entered in Personnel Record	Required for Any Position	Authorized to Wear On Uniform
Emergency Communications ("Commo") Academy					
Small Unmanned Aircraft Systems Operations (SUASO) "Drone" Academy					
Legal Academy					
Public Information Officer					
Recruiting and Retention					

10. Who has final authority to approve SGAUS courses, awards, or insignia for official recognition or uniform wear?

- ☐ Adjutant General
- ☐ State Military Department
- ☐ State Defense Force Commander
- ☐ Uniform or Awards Board
- ☐ Unit Commander
- ☐ Other: _____

If yes, please list the authorized items and the uniform on which each may be worn:

Uniform Policy, Identification, and Personnel Effects

1. What is the primary duty or utility uniform currently authorized for members of your State Defense Force?

- ☐ Battle Dress Uniform (BDU)
- ☐ Army Combat Uniform (ACU) Universal Camouflage Pattern
- ☐ Operational Camouflage Pattern (OCP) Army Combat Uniform
- ☐ State-specific military utility uniform
- ☐ Solid-color utility uniform
- ☐ Polo shirt and khaki trousers
- ☐ Other: _____

1a. In what year was the current uniform adopted?

1b. What uniform was worn immediately before the current uniform?

2. Has your State Defense Force changed or substantially modified its duty, utility, service, ceremonial, or administrative uniform since March 7, 2024?

- ☐ Yes
- ☐ No
- ☐ A change is currently under consideration
- ☐ A change has been approved but not fully implemented

2a. If yes, identify every uniform affected:

- ☐ Battle Dress Uniform (BDU), Army Combat Uniform (ACU), Operational Camouflage Pattern (OCP)
- ☐ Military Dress Service uniform
- ☐ Physical fitness uniform
- ☐ Headgear only
- ☐ Insignia or identification items only
- ☐ Other: _____

2b. Describe the previous uniform and the uniform or modifications that replaced it:

Previous uniform:

Current uniform or modification:

3. Did the change require any of the following modifications from the standard uniform worn by the Army National Guard?

- ☐ Different-colored name tape
- ☐ Different-colored State Defense Force tape
- ☐ Red or brightly colored name tapes
- ☐ Red or contrasting rank insignia
- ☐ Full-color State flag
- ☐ Red or other Color "SDF" identification patch
- ☐ Brightly colored shoulder patch
- ☐ Full-color organizational patch
- ☐ Red or Other colored patrol cover
- ☐ Moving from Patrol Cover to Baseball Cap
- ☐ Different-colored fleece or outerwear identification
- ☐ Removal of federal qualification badges
- ☐ Removal of federal unit or combat patches
- ☐ Removal or restriction of federal awards
- ☐ Other: _____

3a. What colors are currently prescribed for the following items?

Uniform Item	Authorized Color or Design
Name tape	
State Defense Force tape	
Rank insignia	
Patrol cap or cover	
SDF identification patch	
Organizational patch	
State flag	

Uniform Item	Authorized Color or Design
Skill Badges	

***If not changed label 'Authorized Color or Design' US Army OCP Standard**

4. Who initiated, requested, recommended, directed, or approved the uniform change? Check all that apply.

- ☐ Governor
- ☐ State Legislature
- ☐ Adjutant General
- ☐ State Military Department headquarters
- ☐ Joint Force Headquarters–State
- ☐ State Defense Force Commander
- ☐ State Defense Force uniform board or committee
- ☐ National Guard Bureau
- ☐ Army National Guard leadership
- ☐ Air National Guard leadership
- ☐ State legal counsel
- ☐ Inspector General
- ☐ Public affairs or public-safety agency
- ☐ Another state agency
- ☐ Other: _____

4a. Identify the office or official that first proposed or requested the change:

4b. Identify the final approval authority:

4c. Was the uniform change:

- ☐ Initiated voluntarily by the State Defense Force
- ☐ Recommended by an Outside Office or Agency
- ☐ Required by the Adjutant General or Military Department
- ☐ Required by State law or Regulation
- ☐ Implemented to comply with National Guard Bureau Guidance
- ☐ Implemented following legal review
- ☐ Implemented after informal pressure or repeated requests
- ☐ Other: _____

4d. Was the State Defense Force Commander or uniform committee consulted before the policy was adopted?

- ☐ Yes, and the recommendation was accepted
- ☐ Yes, but the recommendation was only partially accepted
- ☐ Yes, but the recommendation was not accepted
- ☐ No
- ☐ Unknown

5. What law, regulation, order, memorandum, instruction, or policy governs the current uniform?

Title or Number: _____

Issuing Authority: _____

Effective Date: _____

- ☐ State statute
- ☐ Executive order by Governor
- ☐ Executive order by Adjutant General
- ☐ Adjutant General regulation
- ☐ Military Department regulation
- ☐ State Defense Force regulation
- ☐ Command policy memorandum
- ☐ National Guard Bureau guidance
- ☐ Other: _____

5a. Was CNGBI 5500.01 or CNGBI 5500.01A cited as a basis for the change?

- ☐ Yes
- ☐ No

5b. Was the uniform proposal forwarded through the Adjutant General for review or registration with the National Guard Bureau?

- ☐ Yes
- ☐ No
- ☐ Unknown

6. Please provide the following personnel figures, if available:

Measurement	Year Before Uniform Change	Year Uniform Change Took Effect	Current Date
Applications received			
New members enrolled			

Measurement	Year Before Uniform Change	Year Uniform Change Took Effect	Current Date
Members separated			
Total authorized strength			
Total assigned strength			
Annual retention rate			
Vacancies			

6a. Following implementation of the uniform change, did recruitment change?

- ☐ Increased substantially
- ☐ Increased slightly
- ☐ No measurable change
- ☐ Decreased slightly
- ☐ Decreased substantially

6b. Following implementation of the uniform change, did retention change?

- ☐ Increased substantially
- ☐ Increased slightly
- ☐ No measurable change
- ☐ Decreased slightly
- ☐ Decreased substantially

6c. In the judgment of your command, did the uniform change contribute to any change in recruitment, retention, morale, participation, or organizational identity?

- ☐ Yes, significantly
- ☐ Yes, somewhat
- ☐ No apparent effect

7. Were the troops formally informed of the uniform change before it was adopted?

- ☐ Yes
- ☐ No

8. How was the change generally received by the troops?

- ☐ Strongly favorable
- ☐ Somewhat favorable
- ☐ Somewhat unfavorable
- ☐ Strongly unfavorable
- ☐ Not Measured

9. Were any departures, retirements, resignations, or refusals to reenlist attributed by members to the uniform change?

- ☐ Yes
- ☐ No
- ☐ Unknown

Approximate number: _____

Polo and Khaki Uniform

1. Does your State Defense Force authorize a polo shirt, khaki trousers, or similar civilian-style uniform?

- ☐ Yes, as an official uniform
- ☐ Yes, as optional attire
- ☐ Yes, for limited assignments only
- ☐ Under consideration
- ☐ No

1a. When was this uniform adopted?

1b. For which duties may it be worn?

- ☐ Administrative or office duties
- ☐ Recruiting events
- ☐ Public affairs activities
- ☐ Classroom instruction
- ☐ Conferences
- ☐ Community outreach
- ☐ Medical or shelter operations
- ☐ Emergency operations center duty
- ☐ Field missions
- ☐ Search and rescue
- ☐ Law Enforcement Augmentation and/or Internal Security missions
- ☐ Ceremonial events
- ☐ Other: _____

1c. Is it prohibited during any mission or duty assignment?

- ☐ Yes
- ☐ No

Please Explain _____

2. Who proposed and approved the polo-and-khaki uniform?

Proposed by: _____

Approved by: _____

2a. What stated need or problem was the uniform intended to address?

- ☐ Clear distinction from Federal Military Personnel
- ☐ Compliance with legal or National Guard Bureau guidance
- ☐ Lower cost
- ☐ Applicants that didn't meet US Army or State Defense Force Height & Weight Policies
- ☐ Administrative practicality
- ☐ Public-facing appearance
- ☐ Recruiting
- ☐ Medical or humanitarian duties
- ☐ Better integration with Law Enforcement, & Emergency Responders
- ☐ Lack of available military uniforms
- ☐ Other: _____

2b. What regulation or policy governs its wear?

3. Approximately what percentage of the force normally performs duty in each uniform?

Uniform	Approximate Percentage of Personnel
OCP or other military utility uniform	%
Polo-and-khaki uniform	%
Dress uniform	%
Other uniform	%

3a. Approximately what percentage of official duty days during 2025 involved the polo-and-khaki uniform rather than a military utility uniform?

_____ %

3b. Has the adoption of the polo-and-khaki uniform affected recruitment, retention, morale, discipline, military identity, or public recognition?

- ☐ Positive effect
- ☐ Negative effect
- ☐ Mixed effect
- ☐ No measurable effect
- ☐ Unknown

Please explain:

Policy and Mission Set Changes

1. Since January 1, 2024, has any new law, executive order, regulation, directive, memorandum, budget decision, or command policy materially affected your State Defense Force?

- ☐ Yes
- ☐ No
- ☐ Unknown

1a. Identify each policy or action:

Policy, Law, Order, or Directive	Issuing Authority	Effective Date	Effect on the State Defense Force

1b. What areas were affected?

- ☐ Missions
- ☐ Training
- ☐ Recruiting
- ☐ Retention
- ☐ Personnel strength
- ☐ Promotions
- ☐ Uniforms
- ☐ Awards
- ☐ Funding
- ☐ Equipment
- ☐ Facilities
- ☐ State Active Duty
- ☐ Compensation
- ☐ Workers' compensation or injury coverage
- ☐ Educational benefits

- ☐ Employment protections
- ☐ Relations with the National Guard
- ☐ Public affairs

☐ Other: _____

2. Since January 1, 2024, has any previously authorized mission been expanded, restricted, suspended, transferred, or removed?

- ☐ Yes
- ☐ No
- ☐ Under review
- ☐ Unknown

2a. For each affected mission, provide the following information:

Mission	Expanded, Restricted, Suspended, Transferred, or Removed	Effective Date	Reason Given	Authority Responsible

3. Who initiated, recommended, directed, or approved the mission change? Check all that apply.

- ☐ Governor
- ☐ State Legislature
- ☐ Adjutant General
- ☐ State Military Department headquarters
- ☐ Joint Force Headquarters–State
- ☐ State Defense Force Commander
- ☐ Army National Guard

- ☐ Air National Guard
- ☐ State emergency-management agency
- ☐ State police or law-enforcement agency
- ☐ State budget office
- ☐ State legal counsel
- ☐ Another state agency

☐ ☐ Other: _____

3a. Was the State Defense Force consulted before the change was implemented?

- ☐ Yes, and it supported the change
- ☐ Yes, and it opposed the change
- ☐ Yes, with mixed recommendations
- ☐ No

3b. Was a written operational, legal, financial, or policy justification provided?

- ☐ Yes
- ☐ No

If yes, identify the document:

4. What effect did the change have on the State Defense Force?

- ☐ Improved readiness
- ☐ Reduced readiness
- ☐ Added a new capability
- ☐ Eliminated an existing capability
- ☐ Reduced training opportunities
- ☐ Reduced recruiting appeal
- ☐ Reduced troop retention
- ☐ Caused personnel transfers or separations
- ☐ Reduced support to civil authorities
- ☐ Increased dependence on another agency
- ☐ No measurable effect

☐ Other: _____

4a. Approximately how many personnel were affected?

4b. Did the change affect any active memorandum of understanding, mutual-aid agreement, emergency plan, or relationship with another agency?

- ☐ Yes
- ☐ No
- ☐ Unknown

Please Explain:

5. As a result of policy or mission changes, are there capabilities your State Defense Force possessed in 2024 that it can no longer provide?

- ☐ Yes
- ☐ No

If yes, list each capability and explain why it is no longer available:

6. Are any additional policies or mission changes presently proposed, pending, or under consideration?

- ☐ Yes
- ☐ No
- ☐ Unknown

If yes, describe the proposed change, responsible authority, current status, and anticipated effect:

Return Document via email to - staff@statedefenseforce.com

If you have any questions, email us at staff@statedefenseforce.com

How To Fill Out & Return Document

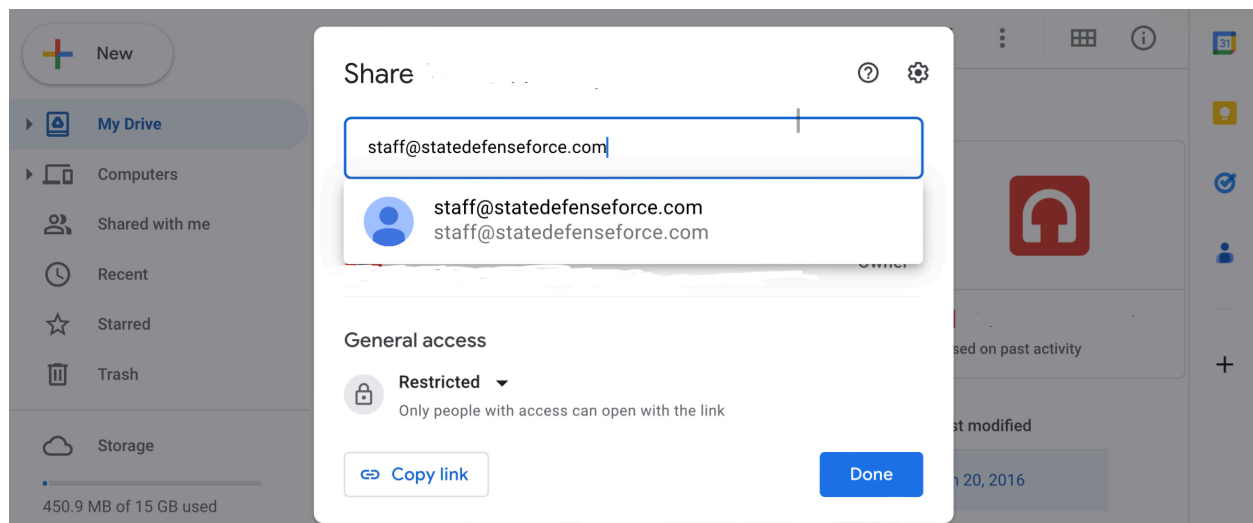
1. Open this document on a computer that is connected to a printer.
2. Fill Out The Forms
3. Take a picture of each form with a smartphone
4. Prepare email to staff@statedefenseforce.com, include the pictures taken with smartphone as attachment.

4a. If email is unable to be sent via email due to email being too large to send, upload images to Google Drive.

4b. Tap each file, tap the share icon (screenshot below)



4c. Add our email address -> staff@statedefenseforce.com



4d. Click Done

4e. Please repeat process until all images are sent.

Certification of Information

I certify that the information provided in this evaluation is accurate and complete to the best of my knowledge as of the date submitted. Any figures identified as estimates have been clearly marked. The responding organization has not knowingly included classified, controlled, law-enforcement-sensitive, personally protected, or otherwise restricted information.

Prepared By

Name and Rank: _____

Official Position: _____

Organization: _____

Email Address: _____

Phone Number: _____

Signature: _____

Date: _____

Has this evaluation been reviewed or approved by the State Defense Force Commander, Chief of Staff, Public Affairs Officer, Adjutant General's office, or another authorized official?

- ☐ Yes
- ☐ No
- ☐ Not required under our organization's policy

Reviewed or Approved By:

Name and Rank: _____

Title or Position: _____

Signature, if applicable: _____

Date: _____

Thank You for Your Participation

The State Guard & Defense Force Council sincerely appreciates your organization's time, cooperation, and service. The information provided through this evaluation will help produce a more accurate nationwide understanding of State Defense Force, State Guard, and Naval Militia readiness, missions, personnel, resources, and operational capabilities.

Your participation will also assist efforts to strengthen State Defense Forces through improved funding, training opportunities, personnel benefits, legal protections, emergency-response authorities, interagency cooperation, and public recognition. The findings may further support the preservation and expansion of existing State Defense Forces and the establishment or reactivation of State Defense Forces in states where no active force currently exists.

We recognize and appreciate the service of the men and women who volunteer to protect their communities, support their National Guard, assist civil authorities, and serve their state and country.